

2014 ECONOMIC IMPACT STATEMENT

Train and Inspire Warriors

FROM THE COMMANDER

Sheppard Air Force Base was founded in 1941 largely because of the active engagement of the people of North Texas.

For almost 75 years, "Team Sheppard" has been successful because of the close partnership between Sheppard's two wings and the local community.

The 82nd Training Wing is the largest technical training unit in the Air Force, delivering over 60,000 trained Airmen, Soldiers, Sailors, Marines and international students each year.



The 80th Flying Training Wing, operating the Air Force's busiest joint-use airfield, provides trained combat pilots for the NATO Alliance through the unique Euro-NATO Joint Jet Pilot Training Program.

Neither wing could succeed in these vital missions without the support of the community leaders and citizens of North Texas.

We are grateful for all that the people and communities of Texoma do in support of our U.S. and international military members. Sheppard AFB is proud to be part of the social and economic fabric of North Texas.

Scott A. Kindsvater

Brigadier General, USAF Commander, 82d Training Wing

PREPARED BY

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TABLE OF CONTENTS

About Sheppard Air Force Base	4
Sheppard Organizations	5
Economic Impact Region	6
Capital Assets	7
Other Key Data	8
Military Retirees	9
Combined Federal Campaign	10
Personnel by Classification & Housing Location	11
Annual Payroll by Classification & Housing Location	12
Expenditures for Construction, Services & Procurement of Materials, Equipment & Supplies	13
Estimate of Number & Dollar Value of Indirect Jobs Created	14
Total Annual Economic Impact Estimate	15

ABOUT SHEPPARD

Named in honor of Senator Morris Sheppard, former chairman of the Senate Military Affairs Committee, Sheppard Air Force Base was activated Oct. 17, 1941 and provided aircrew and aircraft mechanics training during World War II. Today, Sheppard is the largest and most diverse training base in Air Education and Training Command--the only Air Force base that is home to both technical and flying training.

The 82d Training Wing is the host wing at Sheppard and provides technical training to more than 60,000 Airmen, Soldiers, Sailors, Marines and international students each year--more than all other Air Force training wings combined. Its three training groups---the 82d Training Group, 782 Training Group and 982d Training Group--manage more than 900 classes taught at Sheppard and 60 locations across the globe. Courses of instructions include aircraft maintenance, conventional and nuclear munitions maintenance, metals technology, propulsion, avionics, aircraft systems maintenance, telecommunications, civil engineering, fuels, explosive ordinance disposal and vehicle operations. Providing support for Team Sheppard are the 82nd Medical Group, which serves nearly 20,000 beneficiaries, and the 82d Mission Support Group, which provides communications, personnel, security and infrastructure support to the base.

82 TRW MISSION

TRAIN AND INSPIRE WARRIORS

82 TRW VISION

SUSTINEO ALAS - "WE SUSTAIN THE WINGS"

The 80th Flying Training Wing conducts the Euro-NATO Joint Jet Pilot Training (ENJJPT) Program sponsored by the North Atlantic Treaty Organization. This unique program, which began at Sheppard in 1981, provides fighter-oriented pilot training for 13 NATO countries including Belgium, Canada, Denmark, Germany, Greece, Italy, The Netherlands, Norway, Portugal, Spain, Turkey, the United Kingdom, and the United States. Each year over 200 pilots receive their wings through the ENJJPT program. In addition, over 150 pilots selected for fighter aircraft learn critical combat skills through the Introduction to Fighter Fundamentals program.

80 FTW MISSION

PRODUCE THE WORLD'S FINEST NATO PILOTS WITH THE SKILLS AND ATTITUDE TO SUCCEED IN FIGHTER AVIATION

80 FTW VISION

BE THE WORLD'S PREMIER FIGHTER PILOT TRAINING PROGRAM

BASE ORGANIZATIONS

82D TRAINING WING (HOST)

82d Training Wing Staff Agencies

82d Comptroller Squadron

82d Medical Group

82d Aerospace Medicine Squadron

82d Dental Squadron

82d Medical Operations Squadron

82d Medical Support Squadron

82d Mission Support Group

82d Civil Engineer Squadron

82d Communications Squadron

82d Contracting Squadron

82d Force Support Squadron

82d Logistics Readiness Squadron

82d Security Forces Squadron

82d Training Group

359th Training Squadron

361st Training Squadron

362d Training Squadron

363d Training Squadron

782d Training Group

364th Training Squadron

365th Training Squadron

366th Training Squadron

367th Training Squadron

982d Training Group

982d Maintenance Squadron

372d Training Squadron

373d Training Squadron

80TH FLYING TRAINING WING

8oth Operations Group

80th Operations Support Squadron

89th Flying Training Squadron

459th Flying Training Squadron

97th Flying Training Squadron (AFRC)

88th Fighter Training Squadron 90th Flying Training Squadron 469th Flying Training Squadron 80 FTW Maintenance (DynCorp)

PARTNER ORGANIZATIONS

Air Force Audit Agency (AFAA) Detachment 270

Army-Air Force Exchange Service (AAFES)

Document Automation & Production Service (DAPS)

Defense Commissary Agency (DeCA)

Defense Reutilization and Marketing Service (DRMS)

USAF Trial Judiciary Area Defense Council

US Marine, Navy, and Army Liaisons

Union Square Federal Credit Union

AF Office of Special Investigations (AFOSI) Detachment 411

Non-Commissioned Officers Academy

Air Force Guard & Reserve Liaisons

American Red Cross

Civil Air Patrol

Defense Investigative Services

Sheppard Bank

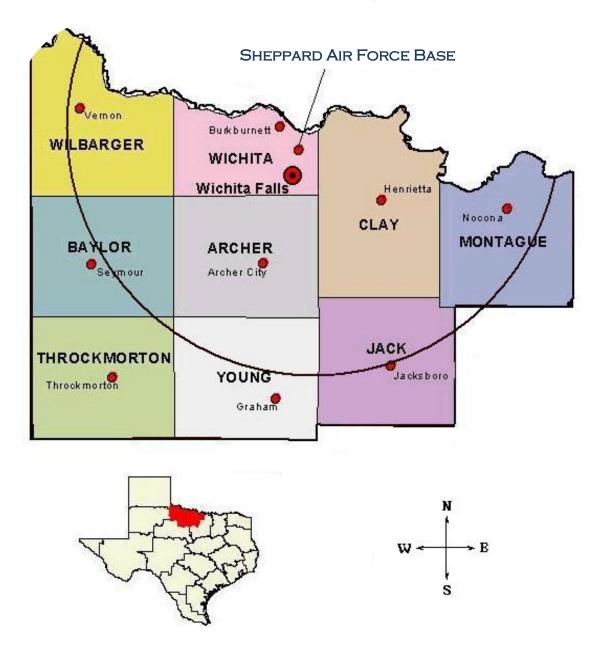
US Army Corps of Engineers

US Post Office

Defense Logistics Agency

Area Defense Counsel

SHEPPARD ECONOMIC IMPACT REGION



The Economic Impact Region includes a 50-mile radius around Sheppard AFB. The area above the Red River (Oklahoma) is included in Ft. Sill's Economic Impact Region.

CAPITAL ASSETS

	CAPITAL	ASSETS		
Original Value Total				\$864,070,180
Market Value Net Depreciation				\$401,851,053
				++-1-2-1-22
	Buili	DINGS		
CATEGORY			Number	SQ FT
Maintenance (aircraft, vehicle, etc.)			50	383,329
Operations			14	104,631
Training			82	2,660,744
Administration			22	594,315
Commissary			1	80,670
Medical			2	336,335
Storage			42	295,411
Public Services/Recreation			119	667,196
Base Exchange			6	113,894
Other (Miscellaneous)			23	40,396
Officers/Enlisted Quarters and Stude	ent Dorms		17	1,540,257
Visiting Airmen/Officer Quarters			19	567,901
Temporary Lodging Facilities			16	47,643
TOTAL			413	7,432,722
				.,.,,
	LA	ND		
CATEGORY				ACRES
Fee Owned/Donated				4,598
Easements				699
Leased				439
TOTAL				5,736
				<i>311 3</i>
FLIGHTLINE FACIL	ITIES		RUNWAYS	
CATEGORY	SQ YDS		WIDTH (FT)	LENGTH (FT)
Runways	820,661	Primary	300	13,100
Taxiways	339,542	Parallel	150	10,002
Aprons	565,657	Minor	150	7,021
Overruns	133,333	Parallel	150	6,000
Paved Shoulders	396,194	TOTAL		36,123
Warm-up/Holding Pad	53,316			
TOTAL	2,308,703		AIRCRAFT	
		Number		
VEHICLES		T-6		77
Type Number T38C(IFF)		38		
General Purpose				95
Special Purpose	83			210
Other	28	·		
TOTAL 176 SIMULATORS				
TOTAL	T-38 Simulators		10	
Trainers		T-6 Simulators		
Grnd Inst Trainer Acft (GITA)	50		rainer	10
GITIGHTSC TTAINET ACTU (GITA)	59	EST Egress Seat Trainer EPT Egress Seat Trainer		1
		TOTAL	i aii iCi	22
		IOIAL		22

OTHER KEY DATA

DORM ÅREA				
		BEDS	BEDS	
TYPE	Number	AVAILABLE	UTILIZED	OCCUPANCY
NPS	12	4,756	2,472	52.0%
UOQ	2	191	183	95.8%
UEQ	3	237	152	64.1%
TOTAL (AVG.)	17	5,184	2,807	54.1%
PERM. PARTY L	IVING IN DORMS	428	335	78.3%

BILLETING AREA				
BEDSPACES BEDSPACES				
TYPE	Number	AVAILABLE	UTILIZED	OCCUPANCY
VAQ	6	263,936	180,259	68.3%
VOQ/DVQ	13	87,439	65,727	75. 2%
TLF	16	7,931	6,463	81.5%
TOTAL	35	359,306	252,449	70.3%

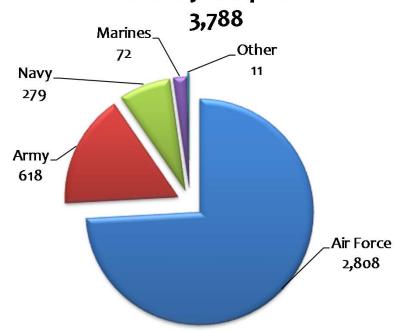
HOUSING AREA			
BALFOUR BEATTY COMMUNITIES (BBC) PRIVATIZED IN FEB 07	Units Available	Units Occupied	OCCUPANCY
Total	709	647	91.3%

EDUCATION STATISTICS				
DEGREE'S EARNED	ENLISTED	OFFICER	TOTAL	
Community College of the				
Air Force	377	-	377	
Associate	0	-	0	
Bachelor	33	1	33	
Master	12	37	49	
PhD	0	3	3	

CLINIC		
OUTPATIENT	Number	
TOTAL VISITS (FY14)	69,753	
TOTAL (FY14 MON AVG.)	5,813	

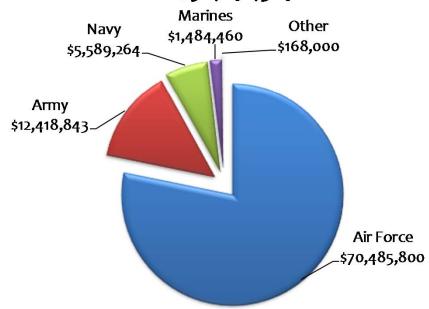
MILITARY RETIREES

Military Recipients



Annual Disbursements

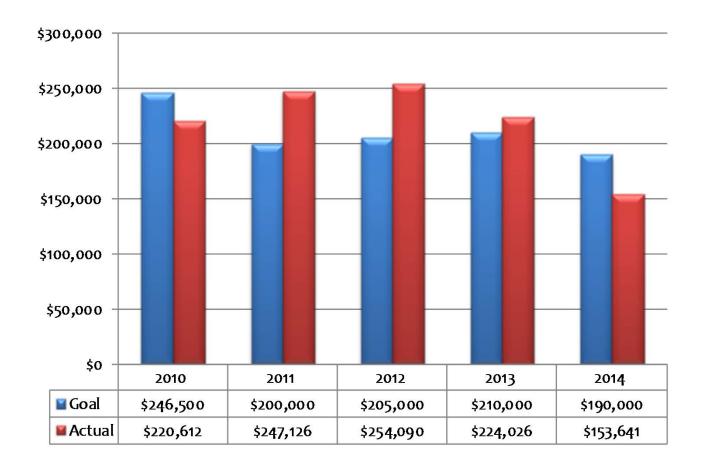
\$90,146,367



* Military retiree information does not include Veterans Administration payments.



COMBINED FEDERAL CAMPAIGN

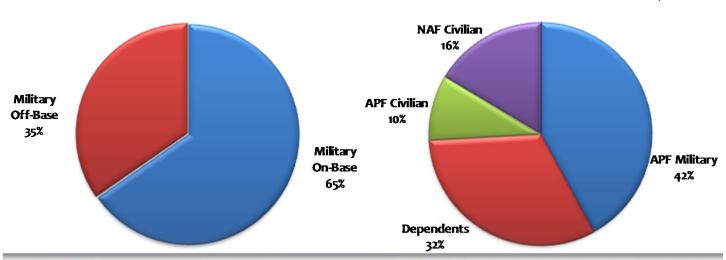


PERSONNEL BY CLASSIFICATION & HOUSING LOCATION

	Living	Living	
CLASSIFICATION	On Base	OFF BASE	Total
1. Appropriated Fund Military			
Active Duty (includes ENJJPT officers)	982	855	1,837
Reserve/Air National Guard (ANG)	0	72	72
Non-Extended Active Duty Reserve/ANG	0	0	0
Trainees/Cadets	2,472	910	3,382
TOTAL:	3,454	1,837	5,291
2. Active Duty Military Dependents	1,051	2,984	4,035
3. Appropriated Fund Civilians			
General Schedule			1,082
Federal Wage Board			29
Other (Post Office & Other DoD Employees)			79
		TOTAL:	1,190
4. Non-Appropriated Fund, Contract Civilians and Private	e Businesses		
Civilian NAF			353
Civilian BX			153
Contract Civilians (not elsewhere included)			1,465
Private Businesses On Base, By Type:			94
Branch Banks/Credit Union		40	
Other Civilians (not elsewhere included) Commissary	Contractors	54	
		TOTAL:	2,065

TOTAL PERSONNEL:

12,581



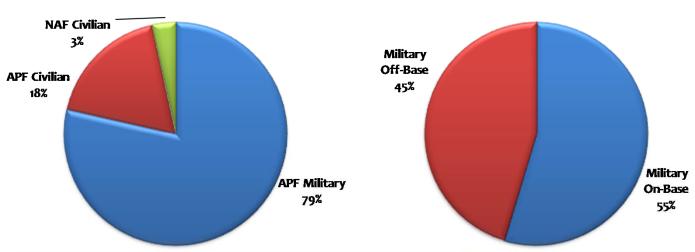


ANNUAL PAYROLL BY CLASSIFICATION & HOUSING LOCATION

	Living	Living	
CLASSIFICATION	On Base	OFF BASE	Total
1. Appropriated Fund Military ¹			
Active Duty	\$85,496,700	\$74,429,788	\$159,926,488
Reserve/ANG	\$0	\$10,075,057	\$10,075,057
Non-Extended Active Duty Reserve/ANG	\$0	\$0	\$0
Trainees/Cadets	\$84,206,608	\$56,358,148	\$140,564,756
тота	L: \$169,703,308	\$140,862,993	\$310,566,301
2. Appropriated Fund Civilians			
General Schedule			\$66,823,972
Federal Wage Board			\$1,245,540
Other (Post Office & Other DoD Employees)		_	\$3,162,452
		TOTAL:	\$71,231,964
3. Non-Appropriated Fund, Contract Civilians and Pri	vate Businesses		
Civilian NAF			\$8,520,329
Civilian BX			\$2,910,942
Contract Civilians (payroll is included in table 3, expe	nditures)²		See note below
Private Businesses On Base, By Type:			\$2,173,777
Branch Banks/Credit Union		\$1,257,388	
Other Civilians (not elsewhere included) Commissa	ary Employees	\$916,389	
 Military Pay is calculated using Composite Pay - AFMAN 65-503, Tabl Contract payroll is proprietary and was not separated from contract 	-	TOTAL:	\$13,605,048

TOTAL ANNUAL PAYROLL:

\$395,403,313





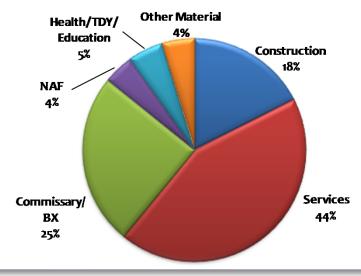
EXPENDITURES

for construction, services & procurement of materials, equipment & supplies

1. Construction	A	Innual Expenditures
Military Construction Program		\$0
Non-Appropriated Fund		\$202,000
O&M		\$44,559,493
Other	_	\$0
	TOTAL:	\$44,761,493
2. Services*		
Maintenance Contracts		\$55,952,520
Service Contracts		\$54,755,531
* Includes only contracts in the local economic area or contracts requiring the use of locally supplied goods and services.	TOTAL:	\$110,708,051
3. Materials, Equipment, and Supplies Procurement		
Commissary		\$26,120,641
Base Exchange (BX)		\$37,405,026
NAF (Lodging & MWR Expenditures)		\$11,175,311
Health (TRICARE, Government cost only)		\$10,927,082
Education Impact (Impact aid and tuition assistance)		\$1,953,801
Impact Aid	\$314,222	
Tuition Assistance	\$1,639,579	
Contract Quarters (TDY/TLA)		\$146,246
Other Materials, Equipment & Supplies (GPC)		\$5,317,029
Utilities (Water/Sewer)		\$1,352,459
BBC (Privatized Housing) Operating Expenses		\$5,342,286
	TOTAL:	\$99,739,881

TOTAL ANNUAL EXPENDITURES:

\$255,209,425



ESTIMATE OF NUMBER & DOLLAR VALUE OF INDIRECT JOBS CREATED

Type of Personnel	#	of Base Jobs	Multiplier ¹	# of Indirect Jobs
ACTIVE DUTY MILITARY		1,837	0.29	533
RESERVE/ANG/TRAINEES		3,454	0.13	449
APF CIVILIANS		1,190	0.43	512
OTHER CIVILIANS		2,065	0.43	888
	TOTAL:	8,546		2,382

Estimated Number of Jobs Created

2,382

Average Annual Pay for the Local Community²

\$35,120

ESTIMATED ANNUAL DOLLAR VALUE OF JOBS CREATED

\$83,655,840

Data Sources:

- 1. Multipliers: LMI Economic Impact Database, Installations and Indirect/Induced Job Multipliers, Feb 95
- 2. Average Annual Pay: Current tables for Average Annual Pay Levels in Metropolitan Areas and Average Annual Pay by State and Industry are accessible at: http://www.bls.gov/oes/current/oes 48660.htm

TOTAL ANNUAL **ECONOMIC IMPACT**

Annual Payroll: \$395,403,313

Military	\$310,566,301
Federal Civilian	\$71,231,964
Other Civilian	\$13,605,048

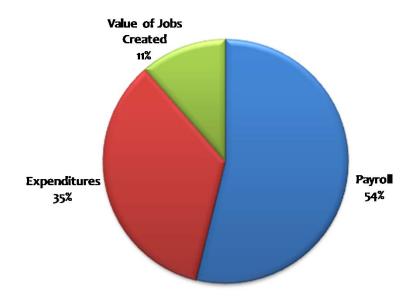
Annual Expenditures: \$255,209,425

Estimated Dollar Value of Jobs Created: \$83,655,840

> Estimated Indirect Jobs Created 2,382 Average Annual Pay \$35,120

TOTAL ANNUAL ECONOMIC IMPACT

\$734,268,578





U.S. AIR FORGE



FY 2013 ECONOMIC IMPACT STATEMENT



Combat Capability Starts Here!

FROM THE COMMANDER...

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More than 70 years later, "Team Sheppard" remains a working partnership between Sheppard's two wings and the local community.

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The 80th Flying Training Wing, operating from the Air Force's second-busiest airfield, provides trained combat pilots for the NATO Alliance through the unique Euro-NATO Joint Jet Pilot Training Program.

Neither wing could succeed in these vital missions without the support of the community leaders and citizens of North Texas. That support was recognized with the presentation of the 2012 Air Education and Training Command Altus Trophy for Outstanding Community Support.

On behalf of the men and women at Sheppard, thank you for all you do to support us. We are proud to be part of the social and economic fabric of North Texas.



Brig Gen Scott A. Kindsvater Commander, 82d Training Wing



The 2013 Sheppard AFB Economic Impact Statement

is a product of the 82d Comptroller Squadron

PREPARED BY Mr. Michael Tiedeman

COMPTROLLER Lt Col Irma E. Brussow

FINANCIAL ANALYSIS FLIGHT COMMANDER
Capt Harold Johnson

FINANCIAL ANALYSIS STAFF

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Note: All data is cumulative for FY13 or as of 20 Feb 2013



TABLE OF CONTENTS

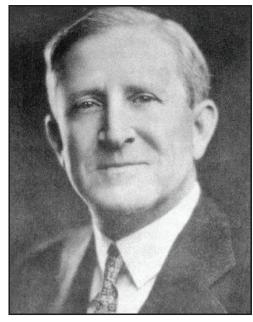
About Sheppard Air Force Base	4
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Capital Assets	7
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Senator Morris Sheppard

for Team Sheppard are the 82d Medical Group, which serves 20,000 beneficiaries, and the 82d Mission Support Group, which provides communications, personnel, security and infrastructure support to the base.



82 TRW VisionCombat Capability Starts Here!

82 TRW Mission Train and Inspire Warriors

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80 FTW Vision

Be the World's Premier Combat Pilot Training Program... Maintain Critical Trans-Atlantic Bridge...Produce Combat-Oriented Pilots to Provide Team-Building Leadership for NATO

80 FTW Mission

Provide Combat Airpower for the NATO Alliance by Producing Top-Quality Combat Pilots



BASE ORGANIZATIONS

82d Training Wing (Host)

82d Training Wing Staff Agencies

82d Comptroller Squadron

82d Medical Group

82d Aerospace Medicine Squadron

82d Dental Squadron

82d Medical Operations Squadron

82d Medical Support Squadron

82d Mission Support Group

82d Civil Engineer Squadron

82d Communications Squadron

82d Contracting Squadron

82d Force Support Squadron

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365th Training Squadron

366th Training Squadron

982d Training Group

982d Maintenance Squadron

372d Training Squadron

373d Training Squadron

80th Flying Training Wing

80th Operations Group

80th Operations Support Squadron 89th Flying Training Squadron 459th Flying Training Squadron 97th Flying Training Squadron (AFRC) 88th Fighter Training Squadron 90th Flying Training Squadron 469th Flying Training Squadron 80 FTW Maintenance (DynCorp)

Partner Organizations

Air Force Audit Agency (AFAA) Detachment 270

Army-Air Force Exchange Service (AAFES)

Document Automation & Production Service (DAPS)

Defense Commissary Agency (DeCA)

Defense Reutilization and Marketing Service (DRMS)

USAF Trial Judiciary Area Defense Council

US Marine, Navy, and Army Liaisons

Union Square Federal Credit Union

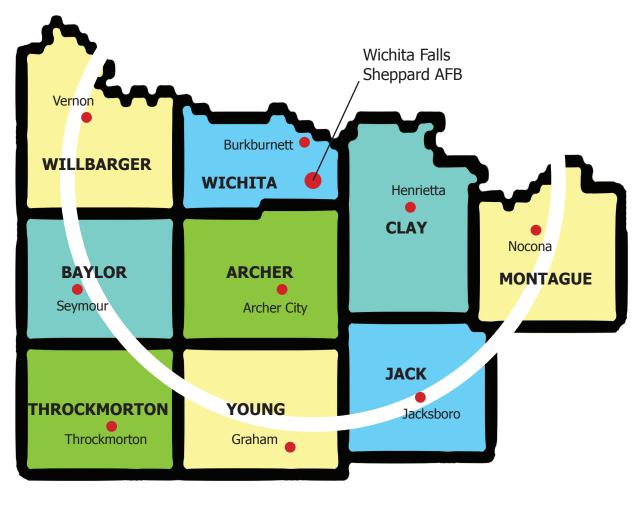
Non-Commissioned Officers Academy

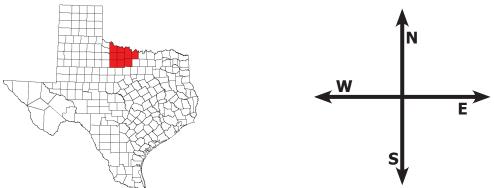
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Air Force Guard & Reserve Liaisons American Red Cross Civil Air Patrol **Defense Investigative Services** Sheppard Bank US Army Corps of Engineers **US Post Office Defense Logistics Agency** Area Defense Counsel



SHEPPARD ECONOMIC IMPACT REGION





The Economic Impact Region includes a 50-mile radius around Sheppard AFB. The area above the Red River (Oklahoma) is included in Ft. Sill's Economic Impact Region.

CAPITAL ASSETS

	CAPIT	AL ASSETS		
Original Value Total				\$835,595,719
Market Value Net Depreciation				\$395,817,397
	BUI	LDINGS		
Category			Number	Sq Feet
Maintenance (aircraft, vehicle, etc.)		53	404,177
Operations	-		11	78,722
Training			86	2,701,894
Administration			20	591,746
Commissary			1	80,670
Medical			3	338,169
Storage			41	288,451
Public Services/Recreation			121	691,760
Base Exchange			6	113,894
Other (Miscellaneous)			21	29,437
Officers/Enlisted Quarters and Stu	dent Dorms (3 are ca	mp dorms)	19	1,437,847
Visiting Airmen/Officer Quarters	,	·	20	684,867
Temporary Lodging Facilities			16	47,643
Total			418	7,489,227
		AND		
Category				Acres
Fee Owned/Donated			4,598	
Easements			699	
Leased				
Other (Permit)				430
Total				5,736
FLIGHTLINE FACT	LITIES		RUNWAYS	
Category	Sq Yards	Туре	Width (ft	Length (ft)
Runways	819,999	Primary	300	13,100
Taxiways	322,826	Parallel	150	10,002
Aprons	586,256	Minor	150	7,021
Overruns	133,333	Parallel	150	6,000
Paved Shoulders	421,736	Total		36,123
Warm-up/Holding Pad	33,424		AIRCRAFT	
Total	2,317,574	Туре	<u> </u>	Number
VEHICLES		T-6		77
Туре	Number	T-38C (IFF)		32
General Purpose	67	T-38C (UPT)		93
Specific Purpose	83	Total		202
Other	16		SIMULATORS	
Total	166	T-38 Simulators		10
TRAINERS		T-6 Simulators		10
Ground Instructional Acft (GITA)	60	EST Egress Seat Trai		1
	EPT Egress Seat Trainer		1	
		Total		22

OTHER KEY DATA

DORMITORY AREA				
Туре	Number	Beds Available	Beds Utilized	Occupancy
NPS	12	4,513	2,726	60.4%
UOQ	1	196	177	90.3%
UEQ	3	240	165	68.8%
Total (Average)	16	4,949	3,068	62.0%
Perm. Party Livin	g in Dorms	436	342	78.4%

BILLETING AREA				
Туре	Number	Bedspaces Avail.	Bedspaces Used	Occupancy
VAQ	8	319,942	242,832	75.9%
VOQ/DVQ	12	96,617	51,002	52.8%
TLF	16	8,344	6,747	80.9%
Total	36	424,903	300,581	70.7%

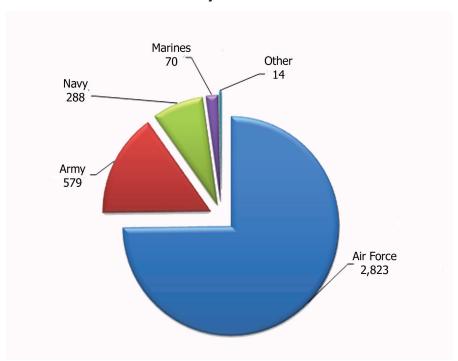
HOUSING AREA			
Balfour Beatty Communities Units Avail. Units Occupied Occupancy			
Total	712	666	93.5%

EDUCATION STATISTICS			
Degrees Earned	Enlisted	Officer	Total
Community College of the AF	270	-	270
Associate	0	-	0
Bachelor	49	-	49
Master	8	8	16
PhD	0	0	0

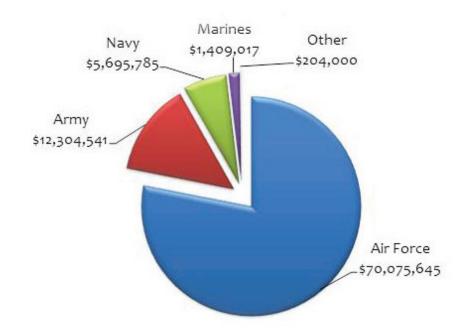
MEDICAL CLINIC			
Outpatient Visits	Number		
Total for Fiscal 2013	76,189		
Monthly Average for Fiscal 2013	6,349		

MILITARY RETIREES

Military Recipients 3,802



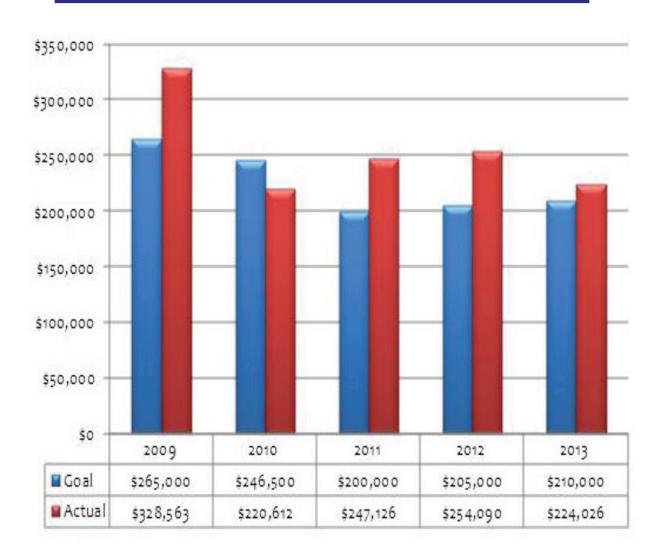
Annual Disbursements \$89,748,988



* Military retiree information does not include Veterans Administration payments.

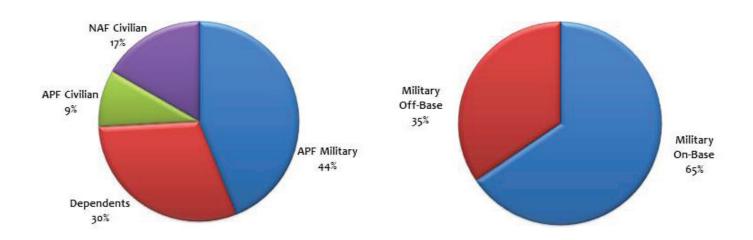


COMBINED FEDERAL CAMPAIGN



SHEPPARD PERSONNEL By Classification & Housing Location

CLASSIFICATION	LIVING ON BASE	LIVING OFF BASE	TOTAL
1. Appropriated Fund Military			
Active Duty (includes ENJJPT officers) Reserve/Air National Guard (ANG) Non-Extended Active Duty Reserve/ANG Trainees/Cadets	1,008 0 0 2,726	941 66 0 965	1,949 66 0 3,691
SUBTOTAL:	3,734	1,972	5,706
2. Active Duty Military Dependents	1,330	2,604	3,934
3. Appropriated Fund Civilians General Schedule Federal Wage Board Other (Post Office & Other DoD Employees)			1,093 25 82
SUBTOTAL:			1,200
4. Non-Appropriated Fund, Contract Civilians and Priv	vate Busine	sses	
Civilian Non-Appropriated Fund Civilian Base Exchange Contract Civilians (not elsewhere included) Private Businesses on Base, by Type: Branch Banks/Credit Union Other Civilians (not elsewhere included) Commissary Co	ontractors	49 54	408 170 1,480 103
SUBTOTAL:			2,161
TOTAL PERSONNEL			13,001



ANNUAL PAYROLL

By Classification & Housing Location

CLASSIFICATION	LIVING ON BASE	LIVING OFF BASE	TOTAL
1. Appropriated Fund Military ¹			
Active Duty (includes ENJJPT officers) Reserve/Air National Guard (ANG) Non-Extended Active Duty Reserve/ANG Trainees/Cadets	\$84,300,623 \$0 \$0 \$92,047,533	\$84,233,209 \$8,956,999 \$0 \$59,023,743	\$168,533,832 \$8,956,999 \$0 \$151,071,276
SUBTOTAL:	\$176,348,156	\$152,213,951	\$328,562,107
2. Appropriated Fund Civilians General Schedule Federal Wage Board Other (Post Office & Other DoD Employee	es)		\$65,027,771 \$1,145,995 \$3,254,068
SUBTOTAL:			\$69,427,834
4. Non-Appropriated Fund, Contract Civ	vilians and Priva	te Businesses	
Civilian Non-Appropriated Fund Civilian Base Exchange Contract Civilians (not elsewhere included Private Businesses on Base, by Type: Branch Banks/Credit Union Other Civilians (not elsewhere included)	,	\$1,618 tractors \$889	•
CUPTOTAL			¢14 725 042

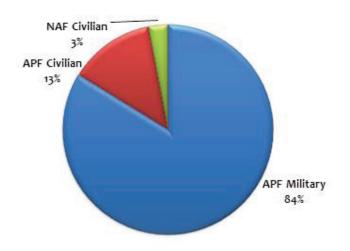
SUBTOTAL: \$14,735,943

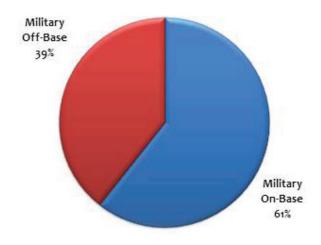
TOTAL ANNUAL PAYROLL

\$412,725,884

Notes:

- 1. Military Pay is calculated using Composite Pay AFMAN 65-503, Table A19 $\,$
- 2. Contract payroll is proprietary and was not separated from contract expenditures





EXPENDITURES

For Construction, Services & Procurement of Materials, Equipment & Supplies

1. Construction	
Military Construction Program	\$0
Non-Appropriated Fund	\$88,784
Operations & Maintenance (O&M)	\$12,850,473
Other	\$0

2. Services (only includes contracts in the local economic area or requiring use of locally supplied goods and services)

Maintenance Contracts	\$53,495,273
Service Contracts	\$65,112,556

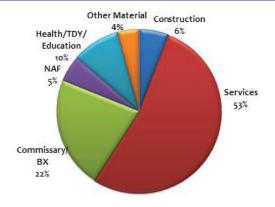
SUBTOTAL \$118,607,829

3. Materials, Equipment & Supplies Procurement

TOTAL ANNUAL EXPENDITURES

Commissary		\$26,783,257
Base Exchange (BX)		\$22,489,952
NAF (Lodging & MWR Expenditures)		\$11,536,541
Health (TRICARE, Government cost only)		\$18,133,463
Education Impact (Impact Aid & Tuition Assistance	e)	\$2,738,123
Impact Aid	\$721,185	
Tuition Assistance	\$2,016,938	
Contract Quarters (TDY)		\$68,068
Other Materials, Equipment & Supplies (Governme	ent Purchase Card)	\$2,993,466
Utilities (Water/Sewer)		\$1,260,467
Balfour Beatty (Privatized Housing) Operating Expe	enses	\$5,143,828

SUBTOTAL \$91,147,165





CLASSIFICATION

SUBTOTAL

ANNUAL EXPENDITURE

\$12,939,257

\$222,694,251

INDIRECT JOBS CREATED An Estimate of the Number & Dollar Value

TYPE OF PERSONNEL	# OF BASE JOBS	MULTIPLIER ¹	# OF INDIRECT JOBS
Active Duty Military	1,949	0.29	565
Reserve/ANG/Trainees	3,757	0.13	488
Appropriated Fund Civilian	s 1,200	0.43	516
Other Civilians	2,161	0.43	929
TOTAL ESTIMATED INC	DIRECT JOBS CREAT	ED	2,498

Multiply by the Average Annual Pay for the Local Community²

\$35,000

ESTIMATED ANNUAL DOLLAR VALUE OF JOBS CREATED

\$87,430,000

Notes & Data Sources

- 1. Multipliers: LMI Economic Impact Database, Installations and Indirect/Induced Job Multipliers, Feb 95
- 2. Average Annual Pay: Current tables for Average Annual Pay Levels in Metropolitan Areas and Average Annual Pay by State and Industry are accessible at: http://www.bls.gov/oes/current/oes_48660.htm



TOTAL ECONOMIC IMPACT

A Summary

Annual Payroll:

\$412,725,884

Military	\$328,562,107
Federal Civilian	\$69,427,834
Other Civilian	\$14,735,943

Annual Expenditures:

\$222,694,251

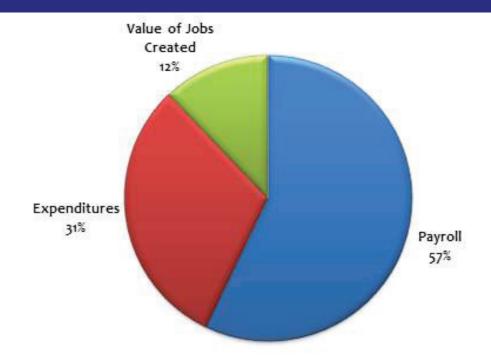
Estimated Dollar Value of Jobs Created: \$83

\$87,430,000

Estimated Jobs Created 2,498 Average Annual Pay \$35,000

TOTAL ANNUAL ECONOMIC IMPACT

\$722,850,135





FY 2012 ECONOMIC IMPACT STATEMENT



Combat Capability Starts Here!

FROM THE COMMANDER...

heppard Air Force Base was founded in 1941 largely because of the active engagement of the people of North Texas.

More than 70 years later, "Team Sheppard" remains a working partnership between Sheppard's two wings and the local community.

The 82d Training Wing is the largest technical training unit in the Air Force, delivering nearly 65,000 trained Airmen, Soldiers, Sailors, Marines and international students each year.

The 80th Flying Training Wing, operating from the Air Force's second-busiest airfield, provides trained combat pilots for the NATO Alliance through the unique Euro-NATO Joint Jet Pilot Training Program.

Neither wing could succeed in these vital missions without the support of the community leaders and citizens of North Texas. That support was recognized with the presentation of the 2012 Air Education and Training Command Altus Trophy for Outstanding Community Support.

On behalf of the men and women at Sheppard, thank you for all you do to support us. We are proud to be part of the social and economic fabric of North Texas.



Brig Gen Michael A. Fantini Commander, 82d Training Wing



The 2012 Sheppard AFB Economic Impact Statement

is a product of the 82d Comptroller Squadron

PREPARED BY Mr. Michael Tiedeman

COMPTROLLER Lt Col James A. Becker

FINANCIAL ANALYSIS FLIGHT COMMANDER
Capt Harold Johnson

FINANCIAL ANALYSIS STAFF

1Lt Laura KernsMr. Richard F. PfefferMSgt Daniel ReaMr. Tony McCurdyMr. Charlie SineMs. Brenda WalkerMs. Charlotte WalkerMs. Vickie WashingtonMr. Dave GassMs. Kimberly BrockSrA Jennifer O'BrienSrA Michael Bae

Note: All data is cumulative for FY12 or as of 30 Sept 2012



TABLE OF CONTENTS

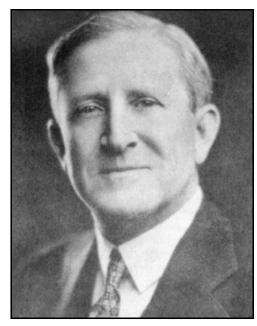
About Sheppard Air Force Base	4
Sheppard Organizations	5
Economic Impact Region	6
Capital Assets	7
Other Key Data	8
Military Retirees	9
Combined Federal Campaign	10
Personnel by Classification & Housing Location	11
Annual Payroll by Classification & Housing Location	12
Expenditures for Construction, Services & Procurement of Materials, Equipment & Supplies	13
Estimate of Number & Dollar Value of Indirect Jobs Created	14
Total Annual Economic Impact Estimate	15



ABOUT SHEPPARD AFB

amed in honor of Senator Morris Sheppard, former chairman of the Senate Military Affairs Committee, Sheppard Air Force Base was activated Oct. 17, 1941 and provided aircrew and aircraft mechanics training during World War II. Today, Sheppard is the largest and most diverse technical training base in Air Education and Training Command--the only Air Force base that is home to both technical and flying training.

The 82d Training Wing is the host wing at Sheppard and provides technical training to 65,000 Airmen, Soldiers, Sailors, Marines and international students each year. Its three training groups — the 82d Training Group, 782d Training Group and 982d Training Group — manage about 1,000 classes taught at Sheppard and 61 locations across the globe. Courses of instruction include aircraft maintenance, conventional and nuclear munitions maintenance, metals technology, propulsion, avionics, aircrafts systems maintenance, telecommunications, civil engineering, fuels, explosive ordnance disposal, vehicle operations. Providing support



Senator Morris Sheppard

for Team Sheppard are the 82d Medical Group, which serves 20,000 beneficiaries, and the 82d Mission Support Group, which provides communications, personnel, security and infrastructure support to the base.



82 TRW Vision

The Global Leader for Airmen Development - The Recognized Technical Training Center of Excellence

82 TRW Mission

Train and Inspire Airmen

The 80th Flying Training Wing conducts the Euro-NATO Joint Jet Pilot Training (ENJJPT) Program sponsored by the North Atlantic Treaty Organization. This unique program, which began at Sheppard in 1981, provides fighter-oriented pilot training for 13 NATO countries including Belgium, Canada, Denmark, Germany, Greece, Italy, The Netherlands, Norway, Portugal, Spain, Turkey, the United Kingdom, and the United States. Each year over 200 pilots receive their wings through the ENJJPT program. In addition, over 150 pilots selected for fighter aircraft learn critical combat skills through the Introduction to Fighter Fundamentals program.



80 FTW Vision

Be the World's Premier Combat Pilot Training Program... Maintain Critical Trans-Atlantic Bridge...Produce Combat-Oriented Pilots to Provide Team-Building Leadership for NATO

80 FTW Mission

Provide Combat Airpower for the NATO Alliance by Producing Top-Quality Combat Pilots



BASE ORGANIZATIONS

82d Training Wing (Host)

82d Training Wing Staff Agencies

82d Comptroller Squadron

82d Medical Group

82d Aerospace Medicine Squadron

82d Dental Squadron

82d Medical Operations Squadron

82d Medical Support Squadron

82d Mission Support Group

82d Civil Engineer Squadron

82d Communications Squadron

82d Contracting Squadron

82d Force Support Squadron

82d Logistics Readiness Squadron

82d Security Forces Squadron

82d Training Group

359th Training Squadron 361st Training Squadron 362d Training Squadron

363d Training Squadron

782d Training Group

364th Training Squadron 365th Training Squadron 366th Training Squadron 367th Training Squadron

982d Training Group

982d Maintenance Squadron 372d Training Squadron 373d Training Squadron

80th Flying Training Wing

80th Operations Group

80th Operations Support Squadron 89th Flying Training Squadron 459th Flying Training Squadron 97th Flying Training Squadron (AFRC) 88th Fighter Training Squadron 90th Flying Training Squadron 469th Flying Training Squadron 80 FTW Maintenance (DynCorp)

Partner Organizations

Air Force Audit Agency (AFAA) Detachment 270

Army-Air Force Exchange Service (AAFES)

Document Automation & Production Service (DAPS)

Defense Commissary Agency (DeCA)

Defense Reutilization and Marketing Service (DRMS)

USAF Trial Judiciary Area Defense Council

US Marine, Navy, and Army Liaisons

Union Square Federal Credit Union

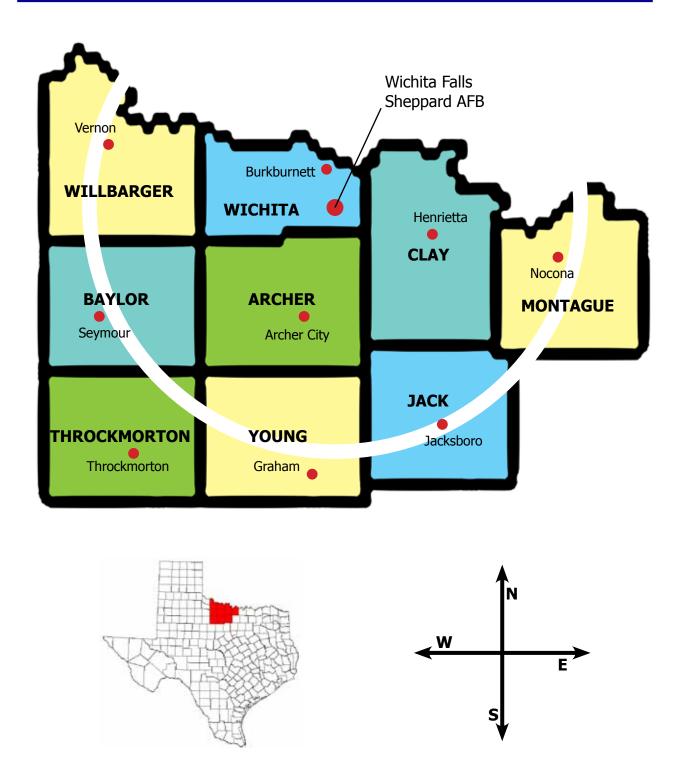
Non-Commissioned Officers Academy

AF Office of Special Investigations (AFOSI) Detachment 411

Air Force Guard & Reserve Liaisons American Red Cross Civil Air Patrol Defense Investigative Services Sheppard Bank US Army Corps of Engineers US Post Office Defense Logistics Agency Area Defense Counsel



SHEPPARD ECONOMIC IMPACT REGION



The Economic Impact Region includes a 50-mile radius around Sheppard AFB. The area above the Red River (Oklahoma) is included in Ft. Sill's Economic Impact Region.

CAPITAL ASSETS

	CAPIT	AL ASSETS			
Original Value Total					\$815,069,205
Market Value Net Depreciation		\$3		\$396,205,971	
BUILDINGS					
Category				Number	Sq Feet
Maintenance (aircraft, vehicle, et	c.)			49	388,272
Operations	,			11	78,722
Training				89	2,705,329
Administration				20	591,746
Commissary				1	80,670
Medical				3	337,978
Storage				41	288,451
Public Services/Recreation				123	704,430
Base Exchange				7	124,149
Other (Miscellaneous)				22	28,073
Officers/Enlisted Quarters and St	udent Dorms (3 are ca	mp dorms)		16	1,437,847
Visiting Airmen/Officer Quarters	•	,		20	684,867
Temporary Lodging Facilities				16	47,643
Total				418	7,498,177
		LAND			
Category					Acres
Fee Owned/Donated				4,598	
asements				699	
Leased				9	
Other (Permit)				430	
Total					5,736
FLIGHTLINE FAC	CILITIES		RU	NWAYS	
Category	Sq Yards	Туре		Width (ft)	Length (ft)
Runways	819,999	Primary		300	13,100
Taxiways	322,826	Parallel		150	10,002
Aprons	586,256	Minor		150	7,021
Overruns	133,333	Parallel		150	6,000
Paved Shoulders	421,736	Total			36,123
Warm-up/Holding Pad	33,424		AIF	RCRAFT	<u>, </u>
Total	2,317,574	Туре			Number
VEHICLE		T-6			77
Туре	Number	T-38C (IFF)			32
General Purpose	69	T-38C (UPT)			92
Specific Purpose	83	Total			201
Other	16		SIMU	JLATORS	_
Total	168	T-38 Simulators			10
TRAINER		T-6 Simulators			10
Ground Instructional Acft (GITA)	60	EST Egress Seat Trainer			1
EPT Egress Seat Trainer			1		
		Total			22

OTHER KEY DATA

DORMITORY AREA				
Number	Beds Available	Beds Utilized	Occupancy	
12	5,287	3,965	75.0%	
1	193	181	93.8%	
3	300	142	47.3%	
16	5,780	4,288	74.2%	
Perm. Party Living in Dorms49332365.5%				
	12 1 3 16	Number Beds Available 12 5,287 1 193 3 300 16 5,780	Number Beds Available Beds Utilized 12 5,287 3,965 1 193 181 3 300 142 16 5,780 4,288	

BILLETING AREA				
Туре	Number	Bedspaces Avail.	Bedspaces Used	Occupancy
VAQ	11	334,571	241,632	72.7%
VOQ/DVQ	7	83,973	55,707	66.3%
TLF	17	9,589	7,305	76.2%
Total	35	428,133	304,644	71.2%

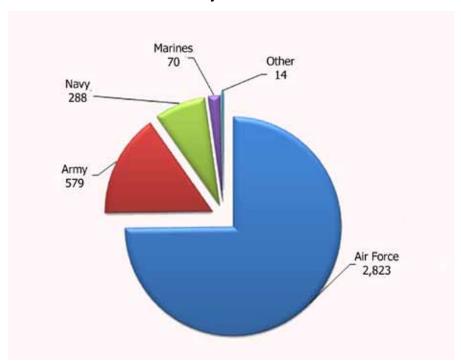
HOUSING AREA				
Balfour Beatty Communities Units Avail. Units Occupied Occupancy				
Total	714	690	96.6%	

EDUCATION STATISTICS						
Degrees Earned Enlisted Officer Total						
Community College of the AF	546	-	546			
Associate	7	-	7			
Bachelor	154	-	154			
Master	33	15	48			
PhD	0	0	0			

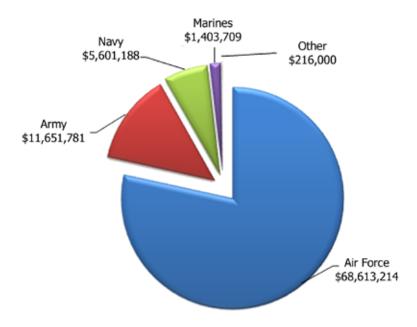
MEDICAL CLINIC		
Outpatient Visits	Number	
Total for Fiscal 2012	79,688	
Monthly Average for Fiscal 2012	6,641	

MILITARY RETIRES

Military Recipients 3,774



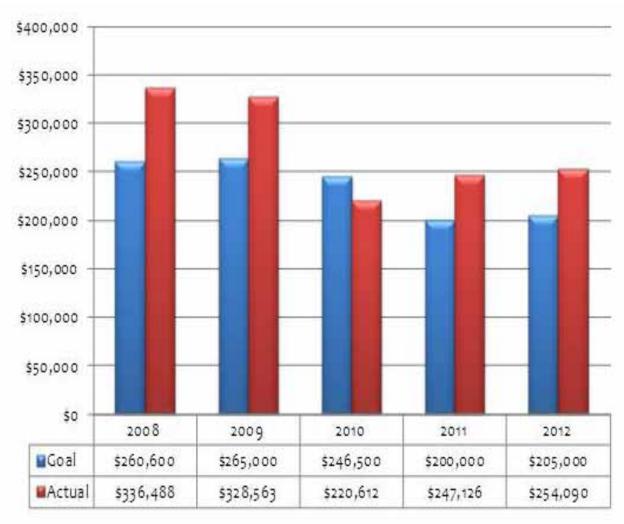
Annual Disbursements \$87,485,892



* Military retiree information does not include Veterans Administration payments.



COMBINED FEDERAL CAMPAIGN



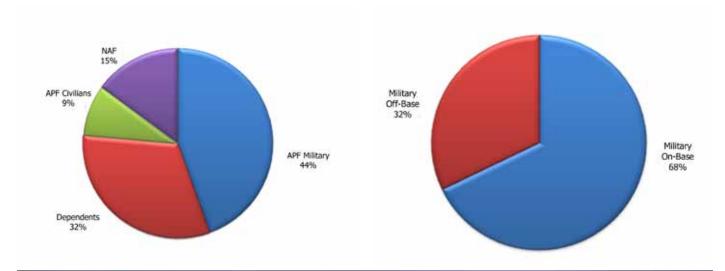


82d Training Wing Commander Brig Gen Michael A. Fantini and 80th Flying Training Wing Commander Col Dieter Bareihs fill out their 2012 Combined Federal Campaign donation slips.

SHEPPARD PERSONNEL

By Classification & Housing Location

CLASSIFICATION	LIVING ON BASE	LIVING OFF BASE	TOTAL
1. Appropriated Fund Military			
Active Duty (includes ENJJPT officers) Reserve/Air National Guard (ANG) Non-Extended Active Duty Reserve/ANG Trainees/Cadets	1,024 0 0 3,366	970 65 0 1,044	1,994 65 0 4,410
SUBTOTAL:	4,390	2,079	6,469
2. Active Duty Military Dependents	1,171	3,449	4,620
3. Appropriated Fund Civilians			
General Schedule Federal Wage Board Other (Post Office & Other DoD Employees)			1,152 33 80
SUBTOTAL:			1,265
4. Non-Appropriated Fund, Contract Civilians and Pri	vate Busine	sses	
Civilian Non-Appropriated Fund Civilian Base Exchange Contract Civilians (not elsewhere included) Private Businesses on Base, by Type: Branch Banks/Credit Union Other Civilians (not elsewhere included) Commissary Co	ontractors	46 54	410 204 1,451 100
SUBTOTAL:			2,165
TOTAL PERSONNEL			14,519



ANNUAL PAYROLL

By Classification & Housing Location

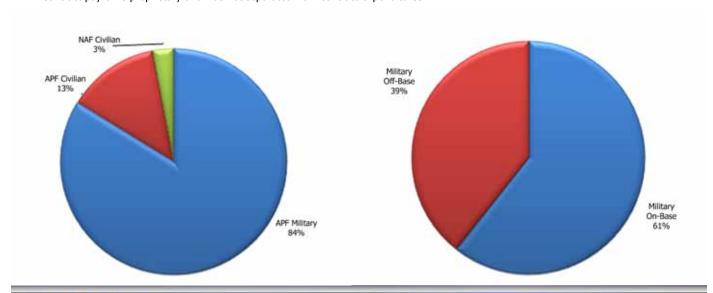
CLASSIFICATION	LIVING ON BASE	LIVING OFF BASE	TOTAL
1. Appropriated Fund Military ¹			
Active Duty (includes ENJJPT officers) Reserve/Air National Guard (ANG) Non-Extended Active Duty Reserve/ANG Trainees/Cadets	\$98,074,185 \$0 \$0 \$181,095,344	\$99,139,137 \$11,376,582 \$0 \$70,812,483	\$197,213,322 \$11,376,582 \$0 \$251,907,827
SUBTOTAL:	\$279,169,529	\$181,328,202	\$460,497,731
2. Appropriated Fund Civilians			
General Schedule Federal Wage Board Other (Post Office & Other DoD Employee	es)		\$68,405,315 \$1,256,654 \$3,117,297
SUBTOTAL:			\$72,779,266
4. Non-Appropriated Fund, Contract Civ	vilians and Priva	te Businesses	

Civilian Non-Appropriated Fund		\$9,653,374
Civilian Base Exchange		\$4,577,733
Contract Civilians (not elsewhere included)		² See Below
Private Businesses on Base, by Type:		\$2,357,040
Branch Banks/Credit Union	\$1,467,341	
Other Civilians (not elsewhere included) Commissary Contractors	\$889,699	

SUBTOTAL: \$16,588,147

TOTAL ANNUAL PAYROLL \$549,865,144

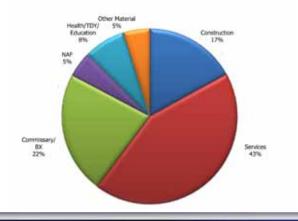
- 1. Military Pay is calculated using Composite Pay AFMAN 65-503, Table A19
- 2. Contract payroll is proprietary and was not separated from contract expenditures



EXPENDITURES

For Construction, Services & Procurement of Materials, Equipment & Supplies

CLASSIFICATION	ANNUAL EXPENDITURE
1. Construction	
Military Construction Program	\$1,721,842
Non-Appropriated Fund	\$731,029
Operations & Maintenance (O&M)	\$40,543,369
Other	\$0
SUBTOTAL	\$42,996,240
2. Services (only includes contracts in the local economic area or requiring use of locally s	supplied goods and services)
Maintenance Contracts	\$52,689,983
Service Contracts	\$56,502,961
SUBTOTAL	\$ 109,192,944
3. Materials, Equipment & Supplies Procurement	
Commissary	\$24,443,523
Base Exchange (BX)	\$32,393,000
NAF (Lodging & MWR Expenditures)	\$11,929,025
Health (TRICARE, Government cost only)	\$17,205,959
Education Impact (Impact Aid & Tuition Assistance)	\$1,989,921
Impact Aid \$783,330	
Tuition Assistance \$1,206,59	
Contract Quarters (TDY)	\$145,607
Other Materials, Equipment & Supplies (Government Purchase Card)	
Utilities (Water/Sewer)	\$1,599,516
Balfour Beatty (Privatized Housing) Operating Expenses	\$5,200,000
SUBTOTAL	\$100,370,981
TOTAL ANNUAL EXPENDITURES	\$252,560,165





INDIRECT JOBS CREATED An Estimate of the Number & Dollar Value

TYPE OF PERSONNEL	# OF BASE JOBS	MULTIPLIER ¹	# OF INDIRECT JOBS
Active Duty Military	1,994	0.29	578
Reserve/ANG/Trainees	4,475	0.13	582
Appropriated Fund Civilians	s 1,265	0.43	544
Other Civilians	2,165	0.43	931

TOTAL ESTIMATED INDIRECT JOBS CREATED	2,635
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Multiply by the Average Annual Pay for the Local Community² \$35,030

ESTIMATED ANNUAL DOLLAR VALUE OF JOBS CREATED \$92,304,050

Notes & Data Sources

- 1. Multipliers: LMI Economic Impact Database, Installations and Indirect/Induced Job Multipliers, Feb 95
- 2. Average Annual Pay: Current tables for Average Annual Pay Levels in Metropolitan Areas and Average Annual Pay by State and Industry are accessible at: http://www.bls.gov/oes/current/oes_48660.htm



TOTAL ECONOMIC IMPACT

A Summary

Annual Payroll: \$549,865,144

 Military
 \$460,497,731

 Federal Civilian
 \$72,779,266

 Other Civilian
 \$16,588,147

Annual Expenditures: \$252,560,165

Estimated Dollar Value of Jobs Created: \$92,304,050

Estimated Jobs Created 2,635 Average Annual Pay \$35,030

TOTAL ANNUAL ECONOMIC IMPACT

\$894,729,359

